

**BYLAWS  
OF  
SAN ANTONIO AREA  
BUSINESS AVIATION ALLIANCE  
(A Texas Non-profit Corporation)**



# Table of Contents

ARTICLE 1 - OFFICES .....	1
<b>Principal Office</b> .....	1
Registered Office and Registered Agent .....	1
ARTICLE 2 - MEMBERSHIP .....	2
<b>Regular Membership</b> .....	2
<b>Associate Membership</b> .....	2
<b>Affiliate Membership</b> .....	2
<b>Honorary Membership</b> .....	2
<b>Membership Designation</b> .....	2
<b>Application for Membership</b> .....	2
<b>Airport Representatives</b> .....	2
<b>Voting</b> .....	2
<b>Business vs. Individual Membership Voting</b> .....	3
ARTICLE 3 - DUES .....	3
<b>Date Due</b> .....	3
<b>Amount</b> .....	3
ARTICLE 4 - BOARD OF DIRECTORS .....	3
<b>Management of Corporation</b> .....	3
<b>Number, Qualifications, and Tenure of Directors</b> .....	3
<b>Nominating Directors</b> .....	3
<b>Electing Directors</b> .....	3
<b>Vacancies</b> .....	3
<b>Annual Meeting</b> .....	4
<b>Regular Meetings</b> .....	4
<b>Special Meetings</b> .....	4
<b>Notice</b> .....	4
<b>Quorum</b> .....	4
<b>Duties of Directors</b> .....	4
<b>Duty To Avoid Improper Distributions</b> .....	4
<b>Delegating Duties</b> .....	5

<b>Interested Directors</b> .....	5
<b>Actions of Board of Directors</b> .....	5
<b>Proxies</b> .....	5
<b>Compensation</b> .....	6
<b>Removing Directors</b> .....	6
ARTICLE 5 - OFFICERS.....	6
<b>Officer Positions</b> .....	6
<b>Election and Term of Office</b> .....	6
<b>Removal</b> .....	6
<b>Vacancies</b> .....	6
<b>President</b> .....	6
<b>Vice President</b> .....	7
<b>Treasurer</b> .....	7
<b>Secretary</b> .....	7
ARTICLE 6 - COMMITTEES.....	7
<b>Establishing Committees</b> .....	8
<b>Authorization of Specific Committees</b> .....	8
<b>Term of Office</b> .....	8
<b>Chairman and Vice-Chairman</b> .....	8
<b>Notice of Meetings</b> .....	9
<b>Quorum</b> .....	9
<b>Actions of Committees</b> .....	9
<b>Proxies</b> .....	9
<b>Compensation</b> .....	9
<b>Rules</b> .....	9
ARTICLE 7 - TRANSACTIONS OF CORPORATION .....	9
<b>Contracts</b> .....	9
<b>Deposits</b> .....	9
<b>Gifts</b> .....	9
<b>Potential Conflicts of Interest</b> .....	10
<b>Prohibited Acts</b> .....	10

ARTICLE 8 - BOOKS AND RECORDS .....	10
<b>Required Books and Records</b> .....	10
<b>Inspection and Copying</b> .....	11
 ARTICLE 9 - FISCAL YEAR .....	 11
 ARTICLE 10 - INDEMNIFICATION.....	 11
<b>When Indemnification Is Required, Permitted, and Prohibited</b> .....	11
<b>Extent and Nature of Indemnity</b> .....	12
<b>Procedures Relating to Indemnification Payments</b> .....	12
 ARTICLE 11 - NOTICES.....	 13
<b>Notice by Mail, Fax Transmission</b> .....	13
<b>Signed Waiver of Notice</b> .....	13
<b>Waiving Notice by Attendance</b> .....	13
 ARTICLE 12 - SPECIAL PROCEDURES CONCERNING MEETINGS .....	 13
<b>Meeting by Telephone</b> .....	13
<b>Decision Without Meeting</b> .....	13
 ARTICLE 13 - AMENDING BYLAWS .....	 14
 ARTICLE 14 - MISCELLANEOUS PROVISIONS.....	 14
<b>Legal Authorities Governing Construction of Bylaws</b> .....	14
<b>Corporate Reference</b> .....	14
<b>Legal Construction</b> .....	14
<b>Headings</b> .....	14
<b>Number</b> .....	14
<b>Seal</b> .....	15
<b>Power of Attorney</b> .....	15
<b>Parties Bound</b> .....	15
 CERTIFICATE OF SECRETARY .....	 15

BYLAWS  
OF  
SAN ANTONIO AREA BUSINESS AVIATION ALLIANCE  
(A Texas Non-Profit Corporation)

These Bylaws govern the affairs of **SAN ANTONIO AREA BUSINESS AVIATION ALLIANCE**, a Texas non-profit corporation. In the event of any conflict between the provisions of these Bylaws and the articles of incorporation, the provisions of the articles shall govern.

The Corporation is a non-profit corporation as defined by the Texas Non-Profit Corporation Act. When it dissolves, all of its assets will be distributed to the State of Texas or an organization exempt from taxes under Internal Revenue Code § 501(c)(3) for one or more purposes exempt under the Texas franchise tax.

The Corporation is organized exclusively to promote the common interests of business aviation within the San Antonio, Texas, area within the meaning of Internal Revenue Code § 501(c)(6) and Texas Tax Code §§ 11.12 and 171.063(a)(1), and not to engage in a regular business of a kind ordinarily carried on for profit. Specifically, the Corporation is organized to promote the aviation interests of businesses operating aircraft as an aid to the conduct of those businesses; to interchange ideas on operational matters, to advance and maintain an understanding on the part of airport authorities of issues important to members; and to attain wider recognition of the fact that business aviation is of great importance to the economy of the San Antonio, Texas, area.

The Corporation may not take any action that would be inconsistent with the requirements for a tax exemption under Internal Revenue Code § 501(c)(6) and related regulations, rulings, and procedures. Nor may it take any action that would be inconsistent with the Texas Non-Profit Corporation Act.

ARTICLE 1  
OFFICES

**Principal Office**

1.01. The Corporation's principal office in Texas will be located at \_\_\_\_\_ San Antonio, TX 78216-\_\_\_\_\_. The Corporation may have such other offices, in Texas or elsewhere, as the Board of Directors may determine. The Board may change the location of any office of the Corporation.

**Registered Office and Registered Agent**

1.02. The Corporation will maintain a registered office and registered agent in Texas. The registered office may, but need not, be identical with the Corporation's principal office in Texas. The Board may change the registered office and the registered agent as permitted in the Texas Non-Profit Corporation Act.

ARTICLE 2  
MEMBERSHIP

**Regular Membership**

2.01. “**Regular**” Membership. A voting membership in the SAN ANTONIO AREA BUSINESS AVIATION ALLIANCE limited to those businesses and individuals who are active in or have a relationship with the San Antonio, Texas, business aviation area. Regular members shall pay dues as prescribed herein.

**Associate Membership**

2.02. “**Associate**” Membership. A non-voting membership open to certain other companies or individuals who are not directly involved in the San Antonio area business aviation industry, but who wish to participate in SAN ANTONIO AREA BUSINESS AVIATION ALLIANCE activities.

**Affiliate Membership**

2.03. “**Affiliate**” Membership. A non-voting membership open to government agencies that would like to participate in the SAN ANTONIO AREA BUSINESS AVIATION ALLIANCE, but are forbidden from serving as voting members pursuant to agency rules or policies; and students who are not directly involved in the area business aviation industry, but who wish to participate in the SAN ANTONIO AREA BUSINESS AVIATION ALLIANCE activities.

**Honorary Membership**

2.04. “**Honorary**” membership. A non-voting membership approved by unanimous consent of the Board of Directors. Honorary members shall have the same status for all purposes as Affiliate members.

2.05. Companies or individuals who qualify for Regular membership may not join the SAN ANTONIO AREA BUSINESS AVIATION ALLIANCE as an Associate member.

**Membership Designation**

2.06. The Board of Directors, upon recommendation of the President, shall have final authority as to whether a company or individual qualifies for Regular, Associate, or Affiliate membership. The standard for Regular membership shall be liberally applied to provide the maximum participation of the business aviation community in the SAN ANTONIO AREA BUSINESS AVIATION ALLIANCE activities.

**Application for Membership**

2.07. The names and qualifications of prospective members shall be submitted to the Secretary of the corporation, or Membership Committee Chairman, if a membership committee is created, who will present them to the Board of Directors for action on the application.

**Airport Representatives**

2.08. The Director of Aviation of the City of San Antonio, and other area airports as approved by the Board of Directors, may appoint himself or herself and members of his or her staff to represent airport management to the SAN ANTONIO AREA BUSINESS AVIATION ALLIANCE. Airport representatives shall have the same status for all purposes as Affiliate members.

**Voting**

2.09. Each Regular member in good standing will have one vote in all elections held or actions taken by the membership of the Corporation.

### **Business vs. Individual Membership Voting**

2.10. “**Business**” members (any membership other than a member who is an Individual) may have more than one representative in the SAN ANTONIO AREA BUSINESS AVIATION ALLIANCE. However, each Business member shall have only one vote in elections held or actions taken by the membership of the Corporation. Business members shall provide to the Secretary in writing the name of the representative authorized to vote on behalf of the business member.

## ARTICLE 3

### DUES

#### **Date Due**

3.01. Dues shall be due and payable annually on a date set by the Board of Directors.

#### **Amount**

3.02. The amount of annual dues to be paid by Regular members (Business and Individual) shall be proposed by the Board of Directors to the membership at meeting of the membership and shall take effect not less than 60 days after the meeting at which approved. The initial dues may be set for a time less than one year and may go into effect less than 60 days after approval by the membership. The amount of dues may not be changed more frequently than once per year.

## ARTICLE 4

### BOARD OF DIRECTORS

#### **Management of Corporation**

4.01. The Board will manage corporate affairs.

#### **Number, Qualifications, and Tenure of Directors**

4.02. The number of Directors will be a number determined by the Board that is not less than three. Directors need not be Texas residents. Each director will serve for a term of two years. The directors' terms will be staggered so that the terms of half of the directors will begin in even-numbered years; the terms of the other half, in odd-numbered years.

#### **Nominating Directors**

4.03. At any meeting at which the election of a director is held, a director may nominate a person with the second of any other director.

#### **Electing Directors**

4.04. A person who meets the qualifications for director and who has been duly nominated may be elected as a director. Directors will be elected by the vote of the Board. Each director will hold office until a successor qualifies and is elected. A director may be elected to succeed himself or herself as director.

#### **Vacancies**

4.05. The Board will fill any vacancy in the Board and any director position to be filled due to an increase in the number of directors. A vacancy is filled by the affirmative vote of a majority of the remaining directors, even if it is less than a quorum of the Board, or if it is a sole remaining director. A director selected to fill a vacancy will serve for the unexpired term of his or her predecessor in office.



### **Annual Meeting**

4.06. The annual meeting of the Board may be held without notice other than these Bylaws. The annual Board meeting will be held the first Saturday in October of each year at the corporation's principal office in Texas, unless the Secretary shall give notice of a different time and/or place in accordance with paragraph 4.09 below.

### **Regular Meetings**

4.07. The Board may provide for regular meetings by resolution stating the time and place of such meetings. The meetings may be held inside or outside Texas, and will be held at the Corporation's principal office in Texas if the resolution does not specify the location of the meetings. No notice of regular Board meetings is required other than a Board resolution stating the time and place of the meetings. Without such resolution, the Secretary shall give notice of a different time and/or place in accordance with paragraph 4.09 below.

### **Special Meetings**

4.08. Special Board meetings may be called by, or at the request of, the president or any two directors. A person or persons authorized to call special meetings of the Board may fix any place within San Antonio, Texas, as the place for holding a special meeting. The person or persons calling a special meeting will inform the secretary of the Corporation of the information to be included in the notice of the meeting. The secretary of the Corporation will give notice to the directors as these Bylaws require.

### **Notice**

4.09. Written or printed notice of any special meeting of the Board will be delivered to each director not less than seven, nor more than 28 days before the date of the meeting. The notice will state the place, day, and time of the meeting; who called it; and the purpose or purposes for which it is called.

### **Quorum**

4.10. A majority of the number of directors then in office constitutes a quorum for transacting business at any Board meeting. The directors present at a duly called or held meeting at which a quorum is present may continue to transact business even if enough directors leave the meeting so that less than a quorum remains. However, no action may be approved without the vote of at least a majority of the number of directors required for a quorum. If a quorum is never present at any time during a meeting, a majority of the directors present may adjourn and reconvene the meeting once without further notice.

### **Duties of Directors**

4.11. Directors will discharge their duties, including any duties as committee members, in good faith, with ordinary care, and in a manner they reasonably believe to be in the Corporation's best interest. In this context, the term "ordinary care" means the care that ordinarily prudent persons in similar positions would exercise under similar circumstances. In discharging any duty imposed or power conferred on directors, directors may, in good faith, rely on information, opinions, reports, or statements, including financial statements and other financial data, concerning the Corporation or another person that has been prepared or presented by a variety of persons, including officers and employees of the Corporation, professional advisors or experts such as accountants or legal counsel. A director is not relying in good faith if he or she has knowledge concerning a matter in question that renders reliance unwarranted.

Directors are not deemed to have the duties of trustees of a trust with respect to the Corporation or with respect to any property held or administered by the Corporation, including property that may be subject to restrictions imposed by the donor or transferor of the property.

### **Duty To Avoid Improper Distributions**

4.12. Directors who vote for or assent to improper distributions are jointly and severally liable to the Corporation for the value of improperly distributed assets, to the extent that, as a result of the improper distribution or distributions, the corporation lacks sufficient assets to pay its debts, obligations, and liabilities. Any distribution made when the Corporation is insolvent, other than in payment of corporate debts, or any distribution that would render the Corporation insolvent, is an improper distribution. A distribution made during liquidation without payment and discharge of or provision for payment and discharge of all known debts, obligations, and liabilities is also improper. Directors present at a Board meeting at which the improper action is taken are presumed to have assented, unless they dissent in writing. The written dissent must be filed with the secretary of the Corporation before adjournment of the meeting in question or mailed to the secretary by registered mail immediately after adjournment.

A director is not liable if, in voting for or assenting to a distribution, the director (1) relies in good faith and with ordinary care on information, opinions, reports, or statements, including financial statements and other financial data, prepared or presented by one or more officers or employees of the Corporation; legal counsel, public accountants, or other persons as to matters the director reasonably believes are within the person's professional or expert competence; or a committee of the Board of which the director is not a member; (2) while acting in good faith and with ordinary care, considers the Corporation's assets to be at least that of their book value; or (3) in determining whether the Corporation made adequate provision for paying, satisfying, or discharging all of its liabilities and obligations, relied in good faith and with ordinary care on financial statements or other information concerning a person who was or became contractually obligated to satisfy or discharge some or all of these liabilities or obligations. Furthermore, directors are protected from liability if, in exercising ordinary care, they acted in good faith and in reliance on the written opinion of an attorney for the Corporation.

Directors held liable for an improper distribution are entitled to contribution from persons who accepted or received the improper distributions knowing they were improper. Contribution is in proportion to the amount received by each such person.

### **Delegating Duties**

4.13. Directors may select advisors and delegate duties and responsibilities to them, such as the full power to buy or otherwise acquire stocks, bonds, securities, and other investments on the Corporation's behalf; and to sell, transfer, or otherwise dispose of the Corporation's assets and properties at a time and for a consideration that the advisor deems appropriate. The directors have no liability for actions taken or omitted by the advisor if the Board acts in good faith and with ordinary care in selecting the advisor. The Board may remove or replace the advisor at any time and without any cause whatsoever.

### **Interested Directors**

4.14. Contracts or transactions between directors, officers, or members who have a financial interest in the matter are not void or voidable solely for that reason. Nor are they void or voidable solely because the director, officer, or member is present at or participates in the meeting that authorizes the contract or transaction, or solely because the interested party's votes are counted for the purpose. However, every director with any personal interest in the transaction must disclose all material facts concerning the transaction, including all potential personal benefit and potential conflicts of interest, to the other members of the Board or other group authorizing the transaction. The transaction must be approved by a majority of the uninterested directors or other group with the authority to authorize the transaction.

### **Actions of Board of Directors**

4.15. The Board will try to act by consensus. However, if a consensus is not available, the vote of a majority of directors present and voting at a meeting at which a quorum is present is enough to constitute the act of the Board, unless the act of a greater number is required by law or by some other provision of these Bylaws. A director who is present at a meeting and abstains from a vote is considered to be present and voting for the purpose of determining the Board's decision.

## **Proxies**

4.16. A director may not vote by proxy.

## **Compensation**

4.17. Directors may not receive salaries for their services. The Board may adopt a resolution providing for paying directors a fixed sum and expenses of attendance, if any, for attending each Board meeting. A director may serve the Corporation in any other capacity and receive compensation for those services. Any compensation that the Corporation pays to a director will be reasonable and commensurate with the services performed.

## **Removing Directors**

4.18. The Board may vote to remove a director at any time only for good cause. Good cause for removal of a director includes the unexcused failure to attend three consecutive Board meetings. A meeting to consider removing a director may be called and noticed following the procedures provided in these Bylaws for a special meeting of the Board of Directors. The notice of the meeting will state that the issue of possibly removing the director will be on the agenda and the notice will state the proposed cause for removal.

At the meeting, the director may present evidence of why he or she should not be removed and may be represented by an attorney at and before the meeting. Also, at the meeting, the Corporation will consider possible arrangements for resolving the problems that are in the mutual interest of the Corporation and the director.

A director may be removed by the affirmative vote of a majority of the Board.

## **ARTICLE 5**

### **OFFICERS**

#### **Officer Positions**

5.01. The Corporation's officers will be a president, a secretary, a vice president, a treasurer. The Board may create additional officer positions, define the authority and duties of each such position, and elect or appoint persons to fill the positions. The same person may hold any two or more offices, except for the offices of president and secretary. The office of vice president need be filled only upon the affirmative decision of the Board.

#### **Election and Term of Office**

5.02. The Corporation's officers will be elected every two years by the Board at the annual Board meeting. If officers are not elected at this time, they will be elected as soon thereafter as possible.

Each officer will hold office until a successor is duly selected and qualifies. An officer may be elected to succeed himself or herself in the same office.

#### **Removal**

5.03. Any officer elected or appointed by the Board may be removed by the Board with or without good cause. Removing an officer will be without prejudice to the officer's contractual rights, if any.

#### **Vacancies**

5.04. The Board may select a person to fill a vacancy in any office for the unexpired portion of the officer's term.

### **President**

5.05. The president is the Corporation's chief executive officer. He or she will supervise and control all of the Corporation's business and affairs and will preside at all meetings of the members and of the Board. The president may execute any deeds, mortgages, bonds, contracts, or other instruments that the Board authorizes to be executed. However, the president may not execute instruments on the Corporation's behalf if this power is expressly delegated to another officer or agent of the Corporation by the Board, these Bylaws, or statute. The president will perform other duties prescribed by the Board and all duties incident to the office of president.

### **Vice President**

5.06. When the president is absent, cannot act, or refuses to act, the vice president will perform the president's duties. When acting in the president's place, the vice president has all the powers of—and is subject to all the restrictions on—the president. The vice president will perform other duties as assigned by the president or Board.

### **Treasurer**

5.07. The treasurer will:

- (a) Have charge and custody of—and be responsible for—all the Corporation's funds and securities.
- (b) Receive and give receipts for moneys due and payable to the Corporation from any source.
- (c) Deposit all moneys in the Corporation's name in banks, trust companies, or other depositories as these Bylaws provide or as the Board or president directs.
- (d) Write checks and disburse funds to discharge the Corporation's obligations.
- (e) Maintain the Corporation's financial books and records.
- (f) Prepare financial reports at least annually.
- (g) Perform other duties as assigned by the president or the Board.
- (h) If the Board requires, give a bond for faithfully discharging his or her duties in a sum and with a surety as determined by the Board.
- (i) Perform all of the duties incident to the office of treasurer.

### **Secretary**

5.08. The Secretary will:

- (a) Give all notices as provided in these Bylaws or as required by law.
- (b) Take minutes of the meetings of the Board and keep the minutes as part of the corporate records.
- (c) Maintain custody of the corporate records and seal.
- (d) Affix the corporate seal to all documents as authorized.
- (e) Keep a register of the mailing address of each director, officer, and employee of the Corporation.
- (f) Perform duties as assigned by the president or the Board.
- (g) Perform all duties incident to the office of secretary.

ARTICLE 6  
COMMITTEES

**Establishing Committees**

6.01. The Board may adopt a resolution establishing one or more committees delegating specified authority to a committee, and appointing or removing members of a committee. A committee will include two or more directors and may include persons who are not directors. If the Board delegates any of its management authority to a committee, the majority of the committee will consist of directors. The Board may also delegate to the president its power to appoint and remove members of a committee that has not been delegated any management authority of the Board. The Board may establish qualifications for membership on a committee.

Establishing a committee or delegating authority to it will not relieve the Board, or any individual director, of any responsibility imposed by these Bylaws or otherwise imposed by law. No committee has the authority of the Board to:

- (a) Amend the articles of incorporation.
- (b) Adopt a plan of merger or of consolidation with another corporation.
- (c) Authorize the sale, lease, exchange, or mortgage of all or substantially all of the Corporation's property and assets.
- (d) Authorize voluntary dissolution of the Corporation.
- (e) Revoke proceedings for voluntary dissolution of the Corporation.
- (f) Adopt a plan for distributing the Corporation's assets.
- (g) Amend, alter, or repeal these Bylaws.
- (h) Elect, appoint, or remove a member of a committee or a director or officer of the Corporation.
- (i) Approve any transaction to which the Corporation is a party and that involves a potential conflict of interest as defined in paragraph 5.04, below.
- (j) Take any action outside the scope of authority delegated to it by the Board.

**Authorization of Specific Committees**

6.02. The following committees are authorized: \_\_\_\_\_ . The Board will define the activities and scope of authority of each committee by resolution.

**Term of Office**

6.03. Each committee member will continue to serve on the committee until a successor is appointed. However, a committee member's term may terminate earlier if the committee is terminated, or if the member dies, ceases to qualify, resigns, or is removed as a member. A vacancy on a committee may be filled by an appointment made in the same manner as an original appointment. A person appointed to fill a vacancy on a committee will serve for the unexpired portion of the terminated committee member's term.

**Chairman and Vice-Chairman**

6.04. One member of each committee will be designated as the committee chair, and another member of each committee will be designated as the vice-chair. The chairman and vice-chairman will be appointed by the president. The chairman will call and preside at all meetings of the committee. When the chairman is absent, cannot act, or refuses to act, the vice-chairman will perform the chairman's duties. When a

vice-chairman acts for the chairman, the vice-chairman has all the powers of—and is subject to all the restrictions on—the chairman.

### **Notice of Meetings**

6.05. Written or printed notice of a committee meeting will be delivered to each member of a committee not less than seven nor more than 28 days before the date of the meeting. The notice will state the place, day, and time of the meeting, and the purpose or purposes for which it is called.

### **Quorum**

6.06. One-half of the number of committee members constitutes a quorum for transacting business at any meeting of the committee. The committee members present at a duly called or held meeting at which a quorum is present may continue to transact business even if enough committee members leave the meeting so that less than a quorum remains. However, no action may be approved without the vote of at least a majority of the number of committee members required for a quorum. If a quorum is never present at any time during a meeting, the chairman may adjourn and reconvene the meeting once without further notice.

### **Actions of Committees**

6.07. Committees will try to take action by consensus. However, if a consensus is not available, the vote of a majority of committee members present and voting at a meeting at which a quorum is present is enough to constitute the act of the committee unless the act of a greater number is required by statute or by some other provision of these Bylaws. A committee member who is present at a meeting and abstains from a vote is considered to be present and voting for the purpose of determining the act of the committee.

### **Proxies**

6.08. A committee member may not vote by proxy.

### **Compensation**

6.09. Committee members may not receive salaries for their services. The Board may adopt a resolution providing for paying committee members a fixed sum and expenses of attendance, if any, for attending each meeting of the committee. A committee member may serve the Corporation in any other capacity and receive compensation for those services. Any compensation that the Corporation pays to a committee member will be reasonable and commensurate with the services performed.

### **Rules**

6.10. Each committee may adopt its own rules, consistent with these Bylaws or with other rules that may be adopted by the Board.

ARTICLE 7  
TRANSACTIONS OF CORPORATION

**Contracts**

7.01. The Board may authorize any officer or agent of the Corporation to enter into a contract or execute and deliver any instrument in the name of, and on behalf of, the Corporation. This authority may be limited to a specific contract or instrument, or it may extend to any number and type of possible contracts and instruments.

**Deposits**

7.02. All the Corporation's funds will be deposited to the credit of the Corporation in banks, trust companies, or other depositories that the Board selects.

**Gifts**

7.03. The Board may accept, on the Corporation's behalf, any contribution, gift, bequest, or devise for the general purposes or for any special purpose of the Corporation. The Board may make gifts and give charitable contributions not prohibited by these Bylaws, the articles of incorporation, state law, and provisions set out in federal tax law that must be complied with to maintain the Corporation's federal and state tax status.

**Potential Conflicts of Interest**

7.04. The Corporation may not make any loan to a director or officer of the Corporation. A director, officer, or committee member of the Corporation may lend money to—and otherwise transact business with—the Corporation except as otherwise provided by these Bylaws, the articles of incorporation, and applicable law. Such a person transacting business with the Corporation has the same rights and obligations relating to those matters as other persons transacting business with the Corporation. The Corporation may not borrow money from—or otherwise transact business with—a director, officer, or committee member of the Corporation unless the transaction is described fully in a legally binding instrument and is in the Corporation's best interests. The Corporation may not borrow money from—or otherwise transact business—a director, officer, or committee member of the Corporation without full disclosure of all relevant facts and without the Board's approval, not including the vote of any person having a personal interest in the transaction.

**Prohibited Acts**

7.05. As long as the Corporation exists, and except with the Board's prior approval, no director, officer, or committee member of the Corporation may:

- (a) Do any act in violation of these Bylaws or a binding obligation of the Corporation.
- (b) Do any act with the intention of harming the Corporation or any of its operations.
- (c) Do any act that would make it impossible or unnecessarily difficult to carry on the Corporation's intended or ordinary business.
- (d) Receive an improper personal benefit from the operation of the Corporation.
- (e) Use the Corporation's assets, directly or indirectly, for any purpose other than carrying on the Corporation's business.
- (f) Wrongfully transfer or dispose of Corporation property, including intangible property such as good will.
- (g) Use the Corporation's name (or any substantially similar name) or any trademark or trade name adopted by the Corporation, except on behalf of the Corporation in the ordinary course of its business.

(h) Disclose any of the Corporation's business practices, trade secrets, or any other information not generally known to the business community to any person not authorized to receive it.

## ARTICLE 8 BOOKS AND RECORDS

### **Required Books and Records**

8.01. The Corporation will keep correct and complete books and records of account. The books and records include:

(a) A file-endorsed copy of all documents filed with the Texas Secretary of State relating to the Corporation, including but not limited to the articles of incorporation, and any articles of amendment, restated articles, articles of merger, articles of consolidation, and statement of change of registered office or registered agent.

(b) A copy of all bylaws, including these Bylaws, and any amended versions or amendments to them.

(c) Minutes of the proceedings of the Board, and committees having any of the authority of the Board.

(d) A list of the names and addresses of the directors, officers, and any committee members of the Corporation.

(e) A financial statement showing the Corporation's assets, liabilities, and net worth at the end of the three most recent fiscal years.

(f) A financial statement showing the Corporation's income and expenses for the three most recent fiscal years.

(g) All rulings, letters, and other documents relating to the Corporation's federal, state, and local tax status.

(h) The Corporation's federal, state, and local tax information or income-tax returns for each of the Corporation's three most recent tax years.

### **Inspection and Copying**

8.02. Any director or officer of the Corporation may inspect and receive copies of all the corporate books and records required to be kept under these Bylaws. Such a person may, by written request, inspect or receive copies if he or she has a proper purpose related to his or her interest in the Corporation. He or she may do so through his or her attorney or other duly authorized representative. The inspection may take place at a reasonable time, no later than five working days after the Corporation receives a proper written request. The Board may establish reasonable copying fees, which may cover the cost of materials and labor but may not exceed 10¢ per page. The Corporation will provide requested copies of books or records no later than five working days after receiving a proper written request.



ARTICLE 9  
FISCAL YEAR

The Corporation's fiscal year of the Corporation will begin on the first day of January and end on the last day in December in each year.

ARTICLE 10  
INDEMNIFICATION

**When Indemnification Is Required, Permitted, and Prohibited**

10.01. (a) The Corporation will indemnify a director, officer, committee member, employee, or agent of the Corporation who was, is, or may be named defendant or respondent in any proceeding as a result of his or her actions or omissions within the scope of his or her official capacity in the Corporation. For the purposes of this article, an agent includes one who is or was serving at the Corporation's request as a director, officer, partner, venturer, proprietor, trustee, partnership, joint venture, sole proprietorship, trust, employee-benefit plan, or other enterprise.

(b) The Corporation will indemnify a person only if he or she acted in good faith and reasonably believed that his or her conduct was in the Corporation's best interests. In case of a criminal proceeding, the person may be indemnified only if he or she had no reasonable cause to believe that the conduct was unlawful. The Corporation will not indemnify a person who is found liable to the Corporation or is found liable to another on the basis of improperly receiving a personal benefit from the Corporation. A person is conclusively considered to have been found liable in relation to any claim, issue, or matter if the person has been adjudged liable by a court of competent jurisdiction and all appeals have been exhausted. Termination of a proceeding by judgment, order, settlement, conviction, or on a plea of nolo contendere or its equivalent does not necessarily preclude indemnification by the Corporation.

(c) The Corporation will pay or reimburse expenses incurred by a director, officer, committee member, employee, or agent of the Corporation in connection with the person's appearance as a witness or other participation in a proceeding involving or affecting the Corporation when the person is not a named defendant or respondent in the proceeding.

(d) In addition to the situations otherwise described in this paragraph, the Corporation may indemnify a director, officer, committee member, employee, or agent of the Corporation to the extent permitted by law. However, the Corporation will not indemnify any person in any situation in which indemnification is prohibited by paragraph 8.01(a), above.

(e) The corporation may advance expenses incurred or to be incurred in the defense of a proceeding to a person who eventually might be entitled to indemnification, even though there has been no final disposition of the proceeding. Advancement of expenses may occur only when the procedural conditions specified in paragraph 10.03(c), below, have been satisfied. Furthermore, the Corporation will never advance expenses to a person before final disposition of a proceeding if the person is a named defendant or respondent in an proceeding brought by the Corporation or if the person is alleged to have improperly received a personal benefit or committed other wilful or intentional misconduct.

**Extent and Nature of Indemnity**

10.02. The indemnity permitted under these Bylaws includes indemnity against judgments, penalties, (including excise and similar taxes), fines, settlements, and reasonable expenses (including attorney's fees) actually incurred in connection with the proceeding. If the proceeding was brought by or on behalf

of the Corporation, the indemnification is limited to reasonable expenses actually incurred by the person in connection with the proceeding.

### **Procedures Relating to Indemnification Payments**

10.03. (a) Before the Corporation may pay any indemnification expenses (including attorney's fees), the Corporation must specifically determine that indemnification is permissible, authorize indemnification, and determine that expenses to be reimbursed are reasonable, except as provided in subparagraph (c), below. The Corporation may make these determinations and decisions by any one of the following procedures:

(i) Majority vote of a quorum consisting of directors who, at the time of the vote, are not named defendants or respondents in the proceeding.

(ii) If such a quorum cannot be obtained, by a majority vote of a committee of the Board, designated to act in the matter by a majority vote of all directors, consisting solely of two or more directors who at the time of the vote are not named defendants or respondents in the proceeding.

(iii) Determination by special legal counsel selected by the Board by the same vote as provided in sub-subparagraphs (i) or (ii), above, or if such a quorum cannot be obtained and such a committee cannot be established, by a majority vote of all directors.

(b) The Corporation will authorize indemnification and determine that expenses to be reimbursed are reasonable in the same manner that it determines whether indemnification is permissible. If special legal counsel determines that indemnification is permissible, authorization of indemnification and determination of reasonableness of expenses will be made as specified by subparagraph (a)(iii), above, governing selection of special legal counsel. A provision contained in the articles of incorporation, or a resolution of members or the Board that requires the indemnification permitted by paragraph 8.01, above, constitutes sufficient authorization of indemnification even though the provision may not have been adopted or authorized in the same manner as the determination that indemnification is permissible.

(c) The Corporation will advance expenses before final disposition of a proceeding only after it determines that the facts then known would not preclude indemnification. The determination that the facts then known to those making the determination would not preclude indemnification and authorization of payment will be made in the same manner as a determination that indemnification is permissible under subparagraph (a), above.

In addition to this determination, the Corporation may advance expenses only after it receives a written affirmation and undertaking from the person to receive the advance. The person's written affirmation will state that he or she has met the standard of conduct necessary for indemnification under these Bylaws. The written undertaking will provide for repayment of the amounts advanced by the Corporation if it is ultimately determined that the person has not met the requirements for indemnification. The undertaking will be an unlimited general obligation of the person, but it need not be secured and may be accepted without reference to financial ability to repay.

## ARTICLE 11

### NOTICES

#### **Notice by Mail, Fax Transmission**

11.01. Any notice required or permitted by these Bylaws to be given to a director, officer, or member of a committee of the Corporation may be given by US Mail, e-mail or fax transmission. If mailed, a notice is deemed delivered when deposited in the mail addressed to the person at his or her address as it appears on the corporate records, with postage prepaid. If given by fax transmission, a notice is deemed delivered when transmitted to the fax number of the person as it appears on the corporate records. A

person may change his or her address and fax number in the corporate records by giving written notice of the change to the secretary of the Corporation.

#### **Signed Waiver of Notice**

11.02. Whenever any notice is required by law or under the articles of incorporation or these Bylaws, a written waiver signed by the person entitled to receive such notice is considered the equivalent to giving the required notice. A waiver of notice is effective whether signed before or after the time stated in the notice being waived.

#### **Waiving Notice by Attendance**

11.03. A person's attendance at a meeting constitutes waiver of notice of the meeting unless the person attends for the express purpose of objecting to the transaction of any business because the meeting was not lawfully called or convened.

### **ARTICLE 12**

#### **SPECIAL PROCEDURES CONCERNING MEETINGS**

##### **Meeting by Telephone**

12.01. The Board of Directors, and any committee of the Corporation may hold a meeting by telephone conference-call procedures. In all meetings held by telephone, matters must be arranged in such a manner that all persons participating in the meeting can hear each other; the notice of a meeting by telephone conference must state the fact that the meeting will be held by telephone as well as all other matters required to be included in the notice; and a person's participating in a conference-call meeting constitutes his or her presence at the meeting.

##### **Decision Without Meeting**

12.02. Any decision required or permitted to be made at a meeting of the Board, or any committee of the Corporation may be made without a meeting. A decision without a meeting may be made if a written consent to the decision is signed by all the persons entitled to vote on the matter. The original signed consents will be placed in the Corporation minute book and kept with the corporate records.

Consents must be delivered to the Corporation. A consent signed by fewer than all members, directors, or committee members is not effective to take the intended action unless the required number of consents are delivered to the Corporation within 60 days after the date that the earliest-dated consent was delivered to the Corporation. Delivery must be made by hand, or by certified or registered mail, return receipt requested. The delivery may be made to the Corporation's registered office, registered agent, principal place of business, transfer agent, or an officer or agent having custody of books in which the relevant proceedings are recorded. If the delivery is made to the Corporation's principal place of business, the consent must be addressed to the president or principal executive officer.

The Corporation will give prompt notice of the action taken to persons who do not sign consents. If the action taken requires documents to be filed with the secretary of state, the filed documents will indicate that these written consent procedures were followed to authorize the action and filing.

### **ARTICLE 13**

#### **AMENDING BYLAWS**

These Bylaws may be altered, amended, or repealed, and new bylaws may be adopted by the Board of Directors. The notice of any meeting at which these Bylaws are altered, amended, or repealed, or at

which new bylaws are adopted will include the text of the proposed bylaw provisions as well as the text of any existing provisions proposed to be altered, amended, or repealed. Alternatively, the notice may include a fair summary of those provisions.

## ARTICLE 14

### MISCELLANEOUS PROVISIONS

#### **Legal Authorities Governing Construction of Bylaws**

14.01. These Bylaws will be construed under Texas law. All references in these Bylaws to statutes, regulations, or other sources of legal authority will refer to the authorities cited, or their successors, as they may be amended from time to time.

#### **Corporate Reference**

14.02. All reference to the Corporation shall mean the SAN ANTONIO AREA BUSINESS AVIATION ALLIANCE, formed as a Texas non-profit corporation by the filing of articles of incorporation with the Secretary of State of Texas.

#### **Legal Construction**

14.03. To the greatest extent possible, these Bylaws shall be construed to conform to all legal requirements and all requirements for obtaining and maintaining all tax exemptions that may be available to non-profit corporations. If any bylaw provision is held invalid, illegal, or unenforceable in any respect, the invalidity, illegality, or unenforceability will not affect any other provision, and these Bylaws will be construed as if they had not included the invalid, illegal, or unenforceable provision.

#### **Headings**

14.04. The headings used in these Bylaws are for convenience and may not be considered in construing these Bylaws.

#### **Number**

14.05. All singular words include the plural, and all plural words include the singular.

#### **Seal**

14.06. The Board of Directors may provide for a corporate seal.

#### **Power of Attorney**

14.07. A person may execute any instrument related to the Corporation by means of a power of attorney if an original executed copy of the power of attorney is provided to the secretary to be kept with the corporate records.

#### **Parties Bound**

14.08. These Bylaws will bind and inure to the benefit of the directors, officers, committee members, employees, and agents of the Corporation and their respective heirs, executors, administrators, legal representatives, successors, and assigns except as these Bylaws otherwise provide.

CERTIFICATE OF SECRETARY

I certify that I am the duly elected and acting secretary of SAN ANTONIO AREA BUSINESS AVIATION ALLIANCE and that these Bylaws constitute the Corporation's Bylaws. These Bylaws were duly adopted at a meeting of the Board of Directors held on \_\_\_\_ December 2001.

Dated: \_\_\_\_ December 2001.

---

Secretary of the Corporation